

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT  
PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): September 3, 2019

Commission File Number	Exact Name of Registrant as Specified in its Charter, Address of Principal Executive Offices and Telephone Number	State of Incorporation	I.R.S. Employer Identification No.
1-9516	ICAHN ENTERPRISES L.P. 767 Fifth Avenue, Suite 4700 New York, New York 10153 (212) 702-4300	Delaware	13-3398766
333-118021-01	ICAHN ENTERPRISES HOLDINGS L.P. 767 Fifth Avenue, Suite 4700 New York, New York 10153 (212) 702-4300	Delaware	13-3398767

N/A

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

**Title of each class:**  
Depository Units

**Trading Symbol(s)**  
IEP

**Name of each exchange on which registered:**  
Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 or Rule 12b-2 of the Securities Exchange Act of 1934. Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

### **Item 7.01. Regulation FD Disclosure**

In connection with the offering described in Item 8.01 below, Icahn Enterprises L.P. (“Icahn Enterprises”) is making investor presentations to certain existing and potential investors. The investor presentation is attached hereto as Exhibit 99.1

The information in this Item 7.01, including the exhibits attached hereto, of this Current Report on Form 8-K shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, and shall not be deemed to be incorporated by reference into any of the Registrant’s filings under the Securities Act of 1933, as amended (the “Securities Act”), or the Exchange Act, whether made before or after the date hereof and regardless of any general incorporation language in such filings, except to the extent expressly set forth by specific reference in such a filing.

### **Item 8.01 Other Events**

On September 3, 2019, Icahn Enterprises issued a press release announcing that it, together with Icahn Enterprises Finance Corp. (together with Icahn Enterprises, the “Issuers”), intends to commence an offering of Senior Notes due 2024 (the “Notes”), for issuance in a private placement (the “Notes Offering”) not registered under the Securities Act. The Notes will be issued under an indenture to be dated the issue date of the Notes by and among the Issuers, Icahn Enterprises Holdings L.P., as guarantor, and Wilmington Trust, National Association, as trustee. The proceeds from the Notes Offering will be used for general limited partnership purposes. There can be no assurance that the issuance and sale of any debt securities of the Issuers will be consummated. A copy of the press release is attached hereto as Exhibit 99.2.

This Current Report on Form 8-K is neither an offer to sell nor a solicitation of an offer to buy any securities of Icahn Enterprises.

### **Item 9.01. Financial Statements and Exhibits**

(d) Exhibits

[99.1 – Investor Presentation.](#)

[99.2 – Press Release dated September 3, 2019 announcing the Notes Offering.](#)

104 – Cover Page Interactive Data File (formatted in Inline XBRL in Exhibit 101).

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, each Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ICAHN ENTERPRISES L.P.  
(Registrant)

By: Icahn Enterprises G.P. Inc.  
its general partner

By: /s/ Peter Reck  
Peter Reck  
Chief Accounting Officer

Date: September 3, 2019

ICAHN ENTERPRISES HOLDINGS L.P.  
(Registrant)

By: Icahn Enterprises G.P. Inc.  
its general partner

By: /s/ Peter Reck  
Peter Reck  
Chief Accounting Officer

Date: September 3, 2019

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The logo for Icahn Enterprises L.P. is a blue square containing the text "ICAHN ENTERPRISES L.P." in white, uppercase, sans-serif font, arranged in three lines.

ICAHN  
ENTERPRISES  
L.P.

# **Icahn Enterprises L.P.**

Roadshow Presentation

September 2019

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# Forward-Looking Statements and Non-GAAP Financial Measures

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## **Forward-Looking Statements**

This presentation contains certain statements that are, or may be deemed to be, "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements included herein, other than statements that relate solely to historical fact, are "forward-looking statements." Such statements include, but are not limited to, any statement that may predict, forecast, indicate or imply future results, performance, achievements or events, or any statement that may relate to strategies, plans or objectives for, or potential results of, future operations, financial results, financial condition, business prospects, growth strategy or liquidity, and are based upon management's current plans and beliefs or current estimates of future results or trends. Forward-looking statements can generally be identified by phrases such as "believes," "expects," "potential," "continues," "may," "should," "seeks," "predicts," "anticipates," "intends," "projects," "estimates," "plans," "could," "designed," "should be" and other similar expressions that denote expectations of future or conditional events rather than statements of fact. Our expectations, beliefs and projections are expressed in good faith and we believe that there is a reasonable basis for them. However, there can be no assurance that these expectations, beliefs and projections will result or be achieved.

There are a number of risks and uncertainties that could cause our actual results to differ materially from the forward-looking statements contained in this presentation. These risks and uncertainties are described in our Annual Report on Form 10-K for the year ended December 31, 2018 and in subsequent periodic reports. There may be other factors not presently known to us or which we currently consider to be immaterial that may cause our actual results to differ materially from the forward-looking statements.

All forward-looking statements attributable to us or persons acting on our behalf apply only as of the date of this presentation and are expressly qualified in their entirety by the cautionary statements included in this presentation. Except to the extent required by law, we undertake no obligation to update or revise forward-looking statements to reflect events or circumstances after the date such statements are made or to reflect the occurrence of unanticipated events.

## **Non-GAAP Financial Measures**

This presentation contains certain non-GAAP financial measures, including EBITDA, Adjusted EBITDA and Indicative Net Asset Value.

The non-GAAP financial measures contained herein have limitations as analytical tools and should not be considered in isolation or in lieu of an analysis of our results as reported under U.S. GAAP. These non-GAAP measures should be evaluated only on a supplementary basis in connection with our U.S. GAAP results, including those reported in our consolidated financial statements and the related notes thereto contained in our Annual Report on Form 10-K for the year ended December 31, 2018 and our Quarterly Report on Form 10-Q for the quarter ended June 30, 2019. A reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the back of this presentation.

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## Presenters

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- Keith Cozza – President & Chief Executive Officer
- SungHwan Cho – Chief Financial Officer

## Agenda

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- Transaction Overview
- Company Overview
- Investment Highlights
- Financial Performance
- Appendix

## Transaction Overview

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## Executive Summary

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- Icahn Enterprises L.P. ("IEP" or the "Company") is a diversified holding company, with global businesses in Investment, Energy, Automotive, Food Packaging, Metals, Real Estate, Home Fashion and Mining (until sold on August 1, 2019)
  - Total equity market capitalization of approximately \$13.9<sup>(1)</sup> billion as of August 30, 2019
- The proceeds from the offering of the Notes will be used for general limited partnership purposes

Sources and Uses of Funds			
Sources of Funds		Uses of Funds	
<i>(Millions)</i>			
Senior Unsecured Notes due 2024	\$500	General Partnership Purposes	\$499
		Estimated Fees & Expenses	1
<b>Total Sources</b>	<b>\$500</b>	<b>Total Uses</b>	<b>\$500</b>

(1) Based on closing stock price of \$67.47 and approximately 205.6 million depository and general partner equivalent units as of August 30, 2019.

## Capitalization and Credit Statistics

### Key Points

- Strong pro forma financial metrics<sup>(1)</sup>:
  - Total consolidated liquidity of \$7.8 billion
  - Indicative gross asset value to holding company net debt coverage of 3.9x
- Holding company cash and cash equivalents value of \$2.5 billion<sup>(1)</sup>
- Affiliates of Carl Icahn owned 92.0% of IEP valued at \$12.5 billion<sup>(2)</sup> as of August 30, 2019

(\$Millions)	June 30, 2019	
	Actual	Pro Forma <sup>(1)</sup>
<b>Liquid Assets:</b>		
Holding Company Cash & Cash Equivalents	\$3,337	\$2,530
Holding Company Investment in Investment Funds	4,614	4,614
<b>Holding Company Liquid Assets</b>	<b>\$7,951</b>	<b>\$7,144</b>
Subsidiaries Cash & Cash Equivalents	671	671
<b>Total Liquid Assets</b>	<b>\$8,622</b>	<b>\$7,815</b>
<b>Holding Company Debt:</b>		
6.000% Senior Unsecured Notes due 2020 <sup>(3)</sup>	\$1,702	\$ -
5.875% Senior Unsecured Notes due 2022	1,344	1,344
6.250% Senior Unsecured Notes due 2022	1,212	1,212
6.750% Senior Unsecured Notes due 2024	498	498
New Senior Unsecured Notes due 2024	-	500
6.375% Senior Unsecured Notes due 2025	748	748
6.250% Senior Unsecured Notes due 2026	1,251	1,251
<b>Holding Company Debt</b>	<b>\$6,755</b>	<b>\$5,553</b>
Subsidiary Debt <sup>(4)</sup>	1,903	1,903
<b>Total Consolidated Debt (a)</b>	<b>\$8,658</b>	<b>\$7,456</b>
Non-controlling Interest (b)	\$5,755	\$5,755
Unitholders' Book Equity <sup>(5)</sup> (c)	5,691	6,085
<b>Total Book Capitalization (a) + (b) + (c)</b>	<b>\$20,104</b>	<b>\$19,296</b>
Unitholders' Market Equity <sup>(6)</sup> (d)	14,891	15,285
<b>Total Capitalization (a) + (b) + (d)</b>	<b>\$29,304</b>	<b>\$28,496</b>
<b>Supplemental Information:</b>		
Indicative Gross Asset Value (excluding Holding Company Cash) <sup>(7)</sup>	\$11,676	\$11,676
Indicative Gross Asset Value / Holding Company Net Debt	3.4x	3.9x
Holding Company Liquid Assets / Holding Company Debt	1.2x	1.3x

(1) Pro Forma as of June 30, 2019 to give effect to (i) the redemption of the 6.000% Senior Unsecured Notes due 2020, (ii) the issuance of the Senior Unsecured Notes due 2024 and (iii) the remaining net sales proceeds of the maximum aggregate offering amount of \$400 million pursuant to the open market sales program announced on May 2, 2019. Sales made under the open market sales program, if any, will be made from time to time during the term of the program ending on March 31, 2021, at such prices and times as the Company may agree with the agent. Sales under the open market sales program are made by the agent on a commercially reasonable efforts basis and no assurance can be made that any or all amounts of depositary units will be sold by the Company.

(2) Based on closing stock price of \$67.47 as of August 30, 2019 and approximately 185.3 million depositary units owned by affiliates of Carl Icahn.

(3) On August 1, 2019, the outstanding 6.000% Senior Notes due 2020 were repaid in full.

(4) Debt is non-recourse to Icahn Enterprises.

(5) Pro forma for the remaining net sales proceeds of the maximum aggregate offering amount of \$400 million pursuant to the open market sales program announced on May 2, 2019.

(6) Based on closing stock price of \$72.41 and approximately 205.6 million depositary and general partner equivalent units outstanding as of June 30, 2019; pro forma for the remaining net sales proceeds of the maximum aggregate offering amount of \$400 million pursuant to the open market sales program announced on May 2, 2019.

(7) Indicative gross asset value defined as market value of public subsidiaries, market value of the Holding Company interest in Funds and book value or market comparables of other assets.

## Summary of Terms

Issuers	Icahn Enterprises L.P. and Icahn Enterprises Finance Corp. ("IEP" or the "Company")
Issue	\$500 million of Senior Notes
Term	5-Year Senior Notes due 2024
Optional Redemption	Non-callable for life (IEP may redeem all or a part of the notes at par plus accrued and unpaid interest from the date that is three months prior to the maturity date of the Notes)
Placement Type	144A and Regulation S Private Placement with Registration Rights
Use of Proceeds	General limited partnership purposes
Guarantees	The Notes will be unconditionally guaranteed on a senior unsecured basis by Icahn Enterprises Holdings L.P.
Ranking	The Notes will rank senior in right of payment to all existing and future subordinated indebtedness and equal in right of payment with all other existing and future senior unsecured indebtedness. The Notes will be effectively subordinated to all indebtedness and liabilities, including trade payables, of all subsidiaries other than Icahn Enterprises Holdings L.P. The Notes will be effectively subordinated to all of our and Icahn Enterprises Holdings L.P.'s existing and future secured indebtedness to the extent of the collateral securing such indebtedness
Mandatory Redemption	None
Change of Control Offer	101% of aggregate principal amount of Notes repurchased plus accrued and unpaid interest
Covenants	Maintenance and Debt Incurrence covenants same as existing Notes: <ul style="list-style-type: none"> <li>- Maintenance: Fixed Charge Coverage Ratio <math>\geq</math> 1.5x</li> <li>- Maintenance: Ratio of Unencumbered Assets to Unsecured Indebtedness <math>&gt;</math> 1.5x</li> <li>- Debt Incurrence: Ratio of HoldCo Debt to Adjusted Net Worth <math>&lt;</math> 1.15x</li> </ul>
Restricted Payments	Same as 2026 Notes
Sole Bookrunner	Jefferies LLC

## Company Overview

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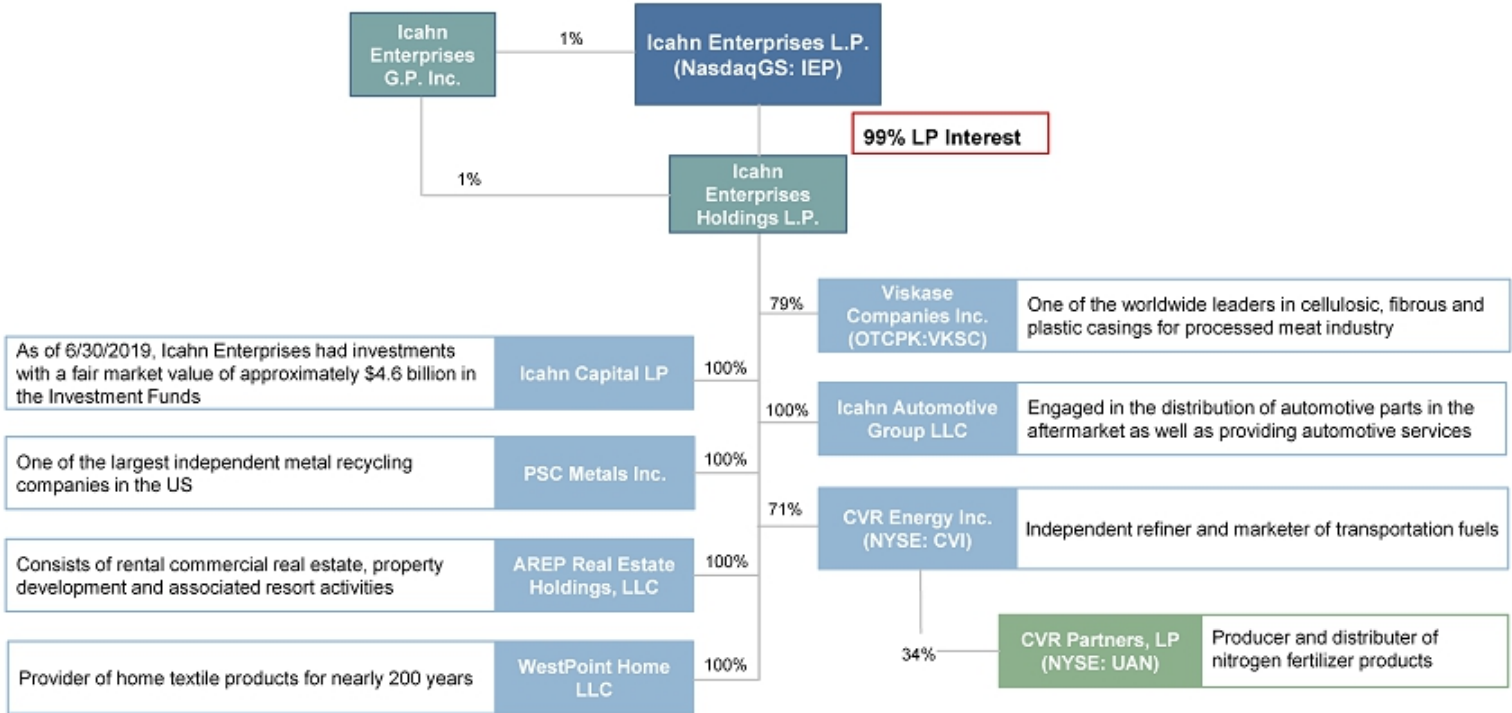
## Overview of Icahn Enterprises

- Icahn Enterprises L.P. is a diversified holding company with operating segments in Investment, Energy, Automotive, Food Packaging, Metals, Real Estate, Home Fashion and Mining (until sold on August 1, 2019)
- IEP is majority owned and controlled by Carl Icahn
  - Over many years, Carl Icahn has contributed most of his businesses to and executed transactions primarily through IEP
  - As of June 30, 2019, Carl Icahn and his affiliates owned approximately 92.0% of IEP's outstanding depository units
- IEP benefits from cash flows from its subsidiaries:
  - CVR Energy: \$3.00 per share annualized dividend
  - Recurring cash flows from our Real Estate segment
- IEP has daily liquidity through its ability to redeem its investment in the funds on a daily basis

(\$ millions)	As of June 30, 2019		Twelve Months Ended June 30, 2019		
	Segment	Assets	Revenue	Net Income (loss) Attrib. to IEP	Adj. EBITDA Attrib. to IEP <sup>(2)</sup>
Investment <sup>(1)</sup>	\$	9,289	\$ (929)	\$ (442)	\$ (414)
Energy		4,631	6,872	295	567
Automotive		3,624	2,875	(258)	(74)
Food Packaging		547	381	(12)	42
Metals		246	406	(8)	11
Real Estate		495	202	103	34
Home Fashion		237	166	(11)	(2)
Mining		393	157	36	51
Holding Company		3,817	(708)	(1,030)	(766)
Discontinued Operations		—	2,377	1,508	—
<b>Total</b>	<b>\$</b>	<b>23,279</b>	<b>\$ 11,799</b>	<b>\$ 181</b>	<b>\$ (551)</b>

(1) Investment segment total assets represents book value of equity.  
 (2) Excludes discontinued operations.

# Summary Corporate Organizational Chart



Note: Percentages denote equity ownership as of August 1, 2019. Excludes intermediary and pass through entities.

## Deep Management Team Led by Carl Icahn

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- Led by Carl Icahn
  - Substantial investing history provides IEP with unique network of relationships and access to Wall Street
- Team consists of approximately 20 professionals with diverse backgrounds
  - Well rounded team with professionals focusing on different areas such as equity, distressed debt and credit

Name	Title	Years at Icahn	Years of Industry Experience
Keith Cozza	President & Chief Executive Officer, Icahn Enterprises L.P.	15	18
SungHwan Cho	Chief Financial Officer, Icahn Enterprises L.P.	13	22
Courtney Mather	Portfolio Manager, Icahn Capital	5	20
Nick Graziano	Portfolio Manager, Icahn Capital	3	24
Brett Icahn	Consultant, Icahn Enterprises L.P.	13	13
Jesse Lynn	General Counsel, Icahn Enterprises L.P.	15	24
Andrew Langham	General Counsel, Icahn Enterprises L.P.	14	20
Michael Nevin	Managing Director, Icahn Enterprises L.P.	4	10
Jonathan Frates	Managing Director, Icahn Enterprises L.P.	4	10

## Investment Highlights

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## Investment Highlights

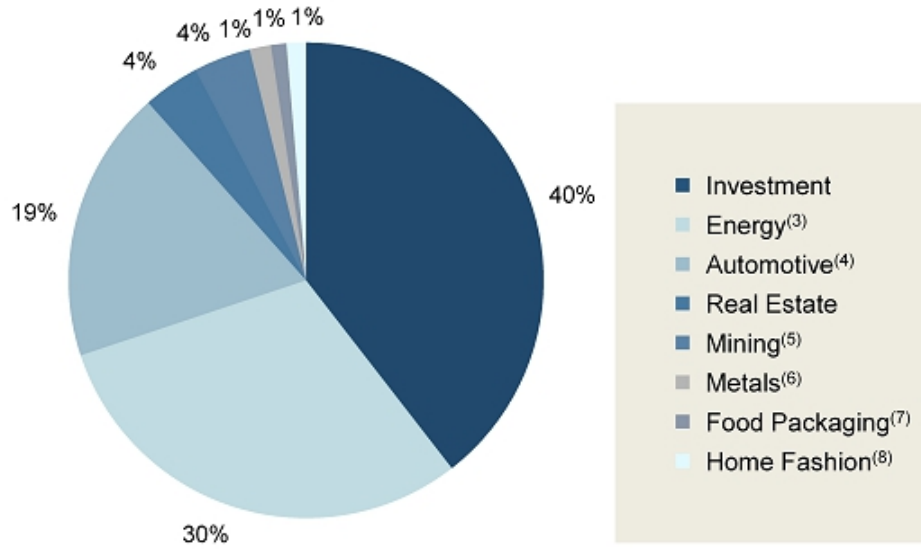
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- 1 Diversified Holdings
- 2 History of Successfully Monetizing Investments
- 3 Exposure to Strong, Cyclical Trends and Economic Recovery
- 4 Significant Asset Coverage
- 5 Liquidity Serves as a Competitive Advantage

# 1 Diversified Holdings

- The Company is well diversified across various industries and sectors

Asset Mix by Operating Segments for Icahn Enterprises<sup>(1)(2)</sup> :



Note: As of June 30, 2019.

(1) Indicative gross asset valued defined as market value of public subsidiaries, market value of the holding company in interest in Funds and book value or market comparables of other assets.

(2) Excludes other holding company net assets.

(3) Energy includes CVR Energy.

(4) Automotive includes Tenneco, Icahn Automotive Group and 757 Auto Leasing.

(5) Mining includes Ferrous Resources. Represents the estimated proceeds based on the sale agreement signed during December 2018. On August 1, 2019, the Company completed the previously announced sale of Ferrous Resources.

(6) Metals includes PSC Metals, Inc.

(7) Food Packaging includes Viskase.

(8) Home fashion includes WestPoint Home.

## 2 History of Successfully Monetizing Investments

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- Sold ARL during 2017 for \$3.4 billion including assumption of debt, resulting in cash proceeds to IEP of \$1.8 billion. IEP acquired ARL in 2013 for total consideration of approximately \$772 million
- August 2017 sale of Las Vegas property for \$600 million. IEP originally acquired the Fontainebleau for \$148 million in February 2010
- October 2018 sale of Federal-Mogul for \$800 million cash consideration and 29.5 million shares of Tenneco (NYSE: TEN) common stock (currently valued at \$10.75 per share as of 6/21/19)
- October 2018 sale of Tropicana Entertainment for aggregate consideration of approximately \$1.8 billion. IEP portion of cash consideration received was approximately \$1.5 billion
- December 2018 sale of American Railcar Industries, Inc. ("ARI") for \$1.75 billion including assumption of debt, resulting in cash proceeds to IEP of \$831 million
- August 2019 sale of Ferrous Resources for \$550 million valuation. IEP share of proceeds was \$451 million

### 3 Exposure to Strong, Cyclical Trends and Economic Recovery

- IEP's subsidiary companies possess key competitive strengths and / or leading market positions
- IEP seeks to create incremental value by investing in organic growth and targeting businesses that offer consolidation opportunities
  - Capitalize on attractive interest rate environment to pursue acquisitions and recognize meaningful synergies



Strategically located mid-continent petroleum refiner and nitrogen fertilizer producer generating record profitability



Engaged in providing automotive repair and maintenance services as well as the distribution of automotive parts in the aftermarket



Leading global market position in non-edible meat casings poised to capture further growth in emerging markets



Established regional footprint positioned to actively participate in consolidation of the highly fragmented scrap metal market

AREP Real Estate Holdings, LLC

Long-term real estate investment horizon with strong, steady cash flows



200 year heritage with some of the best known brands in home fashion; consolidation likely in fragmented sector

The Company's diversification across multiple industries and geographies provides a natural hedge against cyclical and general economic swings

### 3 Segment: Investment

#### Segment Description

- IEP invests its proprietary capital through various private investment funds (the "Investment Funds") managed by the Investment segment
- Fair value of IEP's interest in the Investment Funds was approximately \$4.6 billion as of June 30, 2019
- IEP has daily liquidity through its ability to redeem its investment in the Investment Funds on a daily basis
- Significant Hedge: net short exposure of 37% as of 6/30/19

#### Historical Segment Financial Summary






Investment Segment (\$ millions)	FYE December 31,			LTM June 30,
	2016	2017	2018	2019
<b>Select Income Statement Data:</b>				
Total revenues	\$ (1,223)	\$ 297	\$ 737	\$ (929)
Adj. EBITDA	(1,257)	284	725	(944)
Net (loss) income	(1,487)	118	679	(1,002)
<b>Select Balance Sheet Data:</b>				
Equity attributable to IEP	\$ 1,669	\$ 3,052	\$ 5,066	\$ 4,624
Total equity	5,396	7,417	10,101	9,289

#### Highlights and Recent Developments

- Since inception in 2004 through June 30, 2019 the Investment Funds' cumulative return was approximately 117.1%, representing an annualized rate of return of approximately 5.4%
- Long history of investing in public equity and debt securities and pursuing activist agenda
- Employs an activist strategy that seeks to unlock hidden value through various tactics
  - Financial / balance sheet restructurings (e.g., CIT Group, Apple)
  - Operational turnarounds (e.g., Motorola, Navistar)
  - Strategic initiatives (e.g., eBay / PayPal, Xerox / Conduent)
  - Corporate governance changes (e.g., Newell, Caesars, DELL Technologies)

#### Significant Holdings

As of June 30, 2019<sup>(1)</sup>

Company	Market Value (\$mm) <sup>(2)</sup>	%Ownership <sup>(3)</sup>
 CAESARS ENTERTAINMENT	\$2,201	27.7%
 DXY	\$1,672	4.4%
 HERBALIFE NUTRITION	\$1,506	23.3%
 CHENIERE	\$1,477	8.4%
 xerox	\$831	10.4%

(1) Aggregate ownership held directly by the funds, as well as Carl Icahn and his affiliates. Based on most recent 13F Holdings Reports, 13D filings or other public filings.

(2) Based on closing share price as of specified date.

(3) Total economic ownership as a percentage of common shares issued and outstanding.

### 3 Segment: Energy

#### Segment Description

- CVR Energy, Inc. (NYSE:CVI) is a diversified holding company primarily engaged in the petroleum refining and nitrogen fertilizer manufacturing businesses through its interests in CVR Refining, LP and CVR Partners, LP (NYSE:UAN)
  - CVR Refining is an independent petroleum refiner and marketer of high-value transportation fuels in the mid-continent of the United States
  - CVR Partners is a manufacturer of ammonia and urea ammonium nitrate solution fertilizer products

#### Highlights and Recent Developments

- In January 2019, CVR Energy purchased the remaining common units of CVR Refining not already owned by CVR Energy for \$241 million, excluding the amount paid to us. As a result:
  - CVR Energy and its affiliates own 100% of CVR Refining's outstanding common units
- CVR Energy's annualized dividend is \$3.00 per unit

#### Historical Segment Financial Summary

Energy Segment (\$ millions)	FYE December 31,			LTM June 30,
	2016	2017	2018	2019
<b>Select Income Statement Data:</b>				
Net Sales	\$ 4,782	\$ 5,988	\$ 7,124	\$ 6,846
Adjusted EBITDA	311	406	825	944
Net (loss) income	(604)	275	379	447
Adjusted EBITDA attrib. to IEP	156	216	464	567
Net (loss) income attrib. to IEP	(327)	229	238	295

#### Petroleum

- Strategic location and complex refineries allows CVR to benefit from access to price advantaged crude oil
  - Approximately 221,000 bpcd of crude processing
  - Access to quality and price advantaged crude – 100% of crude purchased is WTI based

#### Fertilizer

- CVR Partners acquired an additional fertilizer plant in April 2016, giving it geographic and feed stock diversity
  - Large geographic footprint serving the Southern Plains and Corn Belt region
  - 2018 UAN summer fill prices improved \$30 to \$40 per ton over last year

### 3 Segment: Automotive



#### Segment Description

- We conduct our Automotive segment through our wholly owned subsidiary Icahn Automotive Group LLC ("Icahn Automotive").
- Icahn Automotive is engaged in providing automotive repair and maintenance services to its customers as well as the retail and wholesale distribution of automotive parts in the aftermarket

#### Historical Segment Financial Summary

Automotive Segment (\$ millions)	FYE December 31,			LTM June 30,
	2016	2017	2018	2019
<b>Select Income Statement Data:</b>				
Net sales and other revenue	\$ 2,501	\$ 2,723	\$ 2,858	\$ 2,872
Adjusted EBITDA	108	3	(48)	(74)
Net income (loss)	19	(51)	(230)	(258)
Adjusted EBITDA attrib. to IEP	108	3	(48)	(74)
Net income (loss) attrib. to IEP	19	(51)	(230)	(258)

#### Highlights and Recent Developments

- In October 2018, IEP sold Federal-Mogul, which was previously reported in our Automotive segment. IEP is reporting Federal-Mogul's results in discontinued operations
- Icahn Automotive is in the process of implementing a multi-year transformation plan, which includes the integration and restructuring of the operations of its businesses. The transformation plan includes streamlining Icahn Automotive's corporate and field support teams; facility closures, consolidations and conversions; inventory optimization actions; and the re-focusing of its automotive parts business on certain core markets. Our Automotive segment's priorities include:
  - Positioning the service business to take advantage of opportunities in the do-it-for-me market and vehicle fleets;
  - Optimizing the value of the commercial parts distribution business in certain high-volume core markets;
  - Exiting the automotive parts distribution business in certain low volume, non-core markets;
  - Improving inventory management across Icahn Automotive's parts and tire distribution network; and
  - Business process improvements, including investments in our supply chain and information technology capabilities.



#### Segment Description

- Viskase Companies, Inc (OTCPK:VKSC) is a worldwide leader in the production and sale of cellulosic, fibrous and plastic casings for the processed meat and poultry industry
- Leading worldwide manufacturer of non-edible cellulosic casings for small-diameter meats (hot dogs and sausages)
  - Leading manufacturer of non-edible fibrous casings for large-diameter meats (sausages, salami, hams and deli meats)

#### Historical Segment Financial Summary

Food Packaging Segment (\$ millions)	FYE December 31,			LTM June 30,
	2016	2017	2018	2019
<b>Select Income Statement Data:</b>				
Net sales	\$ 329	\$ 392	\$ 395	\$ 386
Adjusted EBITDA	55	62	54	53
Net income (loss)	8	(6)	(15)	(15)
Adjusted EBITDA attrib. to IEP	40	45	43	42
Net income (loss) attrib. to IEP	6	(5)	(12)	(12)

#### Highlights and Recent Developments

- Future growth expected to be driven by changing diets of a growing middle class in emerging markets
  - Majority of revenues from emerging markets
  - Acquired a plastic casing manufacturer in Poland in December 2016 and a fibrous casing manufacturer in January 2017
- Developed markets remain a steady source of income
  - Distribution channels to certain customers spanning more than 50 years
- Significant barriers to entry
  - Technically difficult chemical production process
  - Significant environmental and food safety regulatory requirements
  - Substantial capital cost
- Rights offering completed in January 2018 raising \$50 million



### 3 Segment: Metals

#### Segment Description

- PSC Metals, Inc. is one of the largest independent metal recycling companies in the U.S.
- Collects industrial and obsolete scrap metal, processes it into reusable forms and supplies the recycled metals to its customers
- Strong regional footprint (Upper Midwest, St. Louis Region and the South)

#### Historical Segment Financial Summary

Metals Segment (\$ millions)	FYE December 31,			LTM June 30,
	2016	2017	2018	2019
<b>Select Income Statement Data:</b>				
Net sales	\$ 267	\$ 409	\$ 466	\$ 404
Adjusted EBITDA	(15)	20	24	11
Net (loss) income	(20)	(44)	5	(8)
Adjusted EBITDA attrib. to IEP	(15)	20	24	11
Net (loss) income attrib. to IEP	(20)	(44)	5	(8)

#### Highlights and Recent Developments

- Increasing global demand for steel and other metals drives demand for U.S. scrap
- Scrap recycling process is "greener" than virgin steel production
  - Electric arc furnace drive scrap demand and are significantly more energy efficient than blast furnaces
  - Electric arc furnace steel mills are approximately 60% of U.S. production
- Highly fragmented industry with potential for further consolidation
  - Capitalizing on consolidation and vertical integration opportunities
  - PSC is building a leading position in its markets
- Product diversification will reduce volatility through cycles
  - Expansion of non-ferrous share of total business

#### Segment Description

- Consists of rental real estate, property development and club operations
- Rental real estate consists primarily of retail, office and industrial properties leased to single corporate tenants
- Property development is focused on the construction and sale of single and multi-family houses, lots in subdivisions and planned communities and raw land for residential development
- Club operations focus on operating golf club and related activities

#### Historical Segment Financial Summary

Real Estate Segment (\$ millions)	FYE December 31,			LTM June 30,
	2016 <sup>(1)</sup>	2017 <sup>(1)</sup>	2018	2019
<b>Select Income Statement Data:</b>				
Net sales and other revenues from operations	\$ 88	\$ 87	\$ 106	\$ 104
Adjusted EBITDA	35	40	48	34
Net income	5	549	112	103
Adjusted EBITDA attrib. to IEP	35	40	48	34
Net income attrib. to IEP	5	549	112	103

#### Highlights and Recent Developments

- Business strategy is based on long-term investment outlook and operational expertise

#### Rental Real Estate Operations

- Maximize value of commercial lease portfolio through effective management of existing properties
  - Seek to sell assets on opportunistic basis

#### Property Development & Club Operations

- New Seabury in Cape Cod, Massachusetts and Grand Harbor in Vero Beach, Florida include land for future residential development of approximately 219 and 1,114 units, respectively
- Club operations in New Seabury, Cape Cod and Grand Harbor, Vero Beach focus on operating golf club and related activities
- Includes hotel, timeshare and casino resort property in Aruba and Plaza Hotel and Casino in Atlantic City, NJ, which ceased operations in 2014

(1) Excludes results from timeshare and casino resort property in Aruba.

#### Segment Description

- WestPoint Home LLC is engaged in manufacturing, sourcing, marketing, distributing and selling home fashion consumer products
- WestPoint Home owns many of the most well-known brands in home textiles including Martex, Grand Patrician, Luxor and Vellux
- WPH also licenses brands such as IZOD, Under the Canopy, Southern Tide and Hanes

#### Historical Segment Financial Summary

Home Fashion Segment	FYE December 31,			LTM June 30,
(\$ millions)	2016	2017	2018	2019
<b>Select Income Statement Data:</b>				
Net sales	\$ 195	\$ 183	\$ 171	\$ 167
Adjusted EBITDA	(1)	(9)	—	(2)
Net loss	(12)	(20)	(11)	(11)
Adjusted EBITDA attrib. to IEP	(1)	(9)	—	(2)
Net loss attrib. to IEP	(12)	(20)	(11)	(11)

#### Highlights and Recent Developments

- One of the largest providers of home textile goods in the United States
- Transitioned majority of manufacturing to low cost plants overseas
- Streamlined merchandising, sales and customer service divisions
- Focus on core profitable customers and product lines
  - WPH has implemented a more customer-focused organizational structure with the intent of expanding key customer relationships and rebuilding the company's sales backlog
  - Realizing success placing new brands with top retailers
  - Continued strength with institutional customers
- Consolidation opportunity in fragmented industry
- Acquired Vision Support Services ("VSS") in June, 2019. VSS produces bedding and bath products for hospitality and healthcare sectors with strong presence in Europe and Middle East. VSS sources from a global network of 50 manufacturers

## 4 Significant Asset Coverage

(\$ Millions)

- Significant Valuation demonstrated by market value of IEP's public subsidiaries and Holding Company interest in Funds and book value or market comparables of other assets

(\$Millions)	Actuals as of:					
	3/31/2018	6/30/2018	9/30/2018	12/31/2018	3/31/2019	6/30/2019
<b>Market-valued Subsidiaries and Investments:</b>						
Holding Company interest in Investment Funds <sup>(1)</sup>	\$3,214	\$3,354	\$3,003	\$5,066	\$4,772	\$4,624
CVR Energy <sup>(2)</sup>	2,152	2,634	2,864	2,455	2,933	3,559
CVR Refining - direct holding <sup>(2)</sup>	75	129	113	60	-	-
American Railcar Industries <sup>(2)</sup>	444	469	547	-	-	-
Tenneco Inc. <sup>(2)</sup>	-	-	-	806	652	327
<b>Total market-valued subsidiaries and investments</b>	<b>\$5,885</b>	<b>\$6,585</b>	<b>\$6,527</b>	<b>\$8,387</b>	<b>\$8,357</b>	<b>\$8,510</b>
<b>Other Subsidiaries:</b>						
Tropicana <sup>(3)</sup>	\$1,510	\$1,509	\$1,566	-	-	-
Viskase <sup>(4)</sup>	209	198	185	147	141	123
Federal-Mogul <sup>(5)</sup>	2,414	2,094	2,041	-	-	-
Real-Estate Holdings <sup>(1)</sup>	841	843	915	465	444	452
PSC Metals <sup>(1)</sup>	185	177	179	177	174	170
WestPoint Home <sup>(1)</sup>	139	137	134	133	129	155
ARL <sup>(6)</sup>	3	1	-	-	-	-
Ferrous Resources <sup>(7)</sup>	143	154	166	423	428	455
Icahn Automotive Group <sup>(1)</sup>	1,853	1,877	1,891	1,747	1,832	1,844
<b>Total other subsidiaries</b>	<b>\$7,297</b>	<b>\$6,990</b>	<b>\$7,077</b>	<b>\$3,092</b>	<b>\$3,148</b>	<b>\$3,199</b>
Add: Other Holding Company net assets <sup>(8)</sup>	226	273	448	344	50	(33)
<b>Indicative Gross Asset Value</b>	<b>\$13,408</b>	<b>\$13,848</b>	<b>\$14,052</b>	<b>\$11,823</b>	<b>\$11,555</b>	<b>\$11,676</b>
Add: Holding Company cash and cash equivalents <sup>(9)</sup>	\$199	\$79	\$97	\$1,834	\$2,139	\$3,337
Less: Holding Company debt <sup>(9)</sup>	(5,506)	(5,505)	(5,505)	(5,505)	(5,505)	(6,755)
<b>Indicative Net Asset Value</b>	<b>\$8,101</b>	<b>\$8,422</b>	<b>\$8,644</b>	<b>\$8,152</b>	<b>\$8,189</b>	<b>\$8,258</b>

Note: Indicative net asset value does not purport to reflect a valuation of IEP. The calculated indicative net asset value does not include any value for our Investment Segment other than the fair market value of our investment in the Investment Funds. A valuation is a subjective exercise and indicative net asset value does not necessarily consider all elements or consider in the adequate proportion the elements that could affect the valuation of IEP. Investors may reasonably differ on what such elements are and their impact on IEP. No representation or assurance, express or implied is made as to the accuracy and correctness of indicative net asset value as of these dates or with respect to any future indicative or prospective results which may vary.

- (1) Represents equity attributable to us as of each respective date.  
(2) Based on closing share price on each date (or if such date was not a trading day, the immediately preceding trading day) and the number of shares owned by the Holding Company as of each respective date.  
(3) Amounts based on market comparables due to lack of material trading volume, valued at 9.0x Adjusted EBITDA for the twelve months ended March 31, 2018 and June 30, 2018. September 30, 2018 value is pro-forma the announced sale of Tropicana.  
(4) Amounts based on market comparables due to lack of material trading volume, valued at 9.0x Adjusted EBITDA for the twelve months ended March 31, 2018, June 30, 2018, September 30, 2018, December 31, 2018, March 31, 2019 and June 30, 2019.  
(5) March 31, 2018, June 30, 2018 and September 30, 2018 value is pro-forma the announced sale to Tenneco Inc.  
(6) Represents the option purchase price of the remaining cars not sold in the initial ARL sale, plus working capital as of that date.  
(7) Represents equity attributable to us as of each respective date, except for December 31, 2018, March 31, 2019 and June 30, 2019 which represent the estimated proceeds based on the sale agreement signed during December 2018.  
(8) Holding Company's balance as of each respective date. For March 31, 2018, the distribution payable was adjusted to \$24 million, which represents the actual distribution paid subsequent to March 31, 2018. For March 31, 2019, the distribution payable was adjusted to \$27 million, which represents the actual distribution paid subsequent to March 31, 2019.  
(9) Holding Company's balance as of each respective date.

## 5 Liquidity Serves as a Competitive Advantage

- Our operating subsidiaries and the Holding Company maintain ample liquidity to take advantage of attractive opportunities for their respective businesses
  - Recent successful realizations have generated significant proceeds and further bolstered liquidity

(\$Millions)	As of:	Pro Forma <sup>(1)</sup>
	6/30/2019	6/30/2019
<b>Liquid Assets:</b>		
Holding Company Cash & Cash Equivalents	\$3,337	\$2,530
Holding Company Investment in Investment Funds	4,614	4,614
Subsidiaries Cash & Cash Equivalents	671	671
<b>Total</b>	<b>\$8,622</b>	<b>\$7,815</b>
<b>Subsidiary Revolver Availability:</b>		
Energy	\$441	\$441
Automotive	95	95
Food Packaging	7	7
Metals	38	38
Home Fashion	20	20
<b>Total:</b>	<b>\$601</b>	<b>\$601</b>
<b>Total Liquidity:</b>	<b>\$9,223</b>	<b>\$8,416</b>

Note: As of June 30, 2019.

(1) Pro Forma as of June 30, 2019 to give effect to (i) the redemption of the 6.000% Senior Unsecured Notes due 2020, (ii) the issuance of the Senior Unsecured Notes due 2024 and (iii) the remaining net sales proceeds of the maximum aggregate offering amount of \$400 million pursuant to the open market sales program announced on May 2, 2019. Sales made under the open market sales program, if any, will be made from time to time during the term of the program ending on March 31, 2021, at such prices and times as the Company may agree with the agent. Sales under the open market sales program are made by the agent on a commercially reasonable efforts basis and no assurance can be made that any or all amounts of depositary units will be sold by the Company.

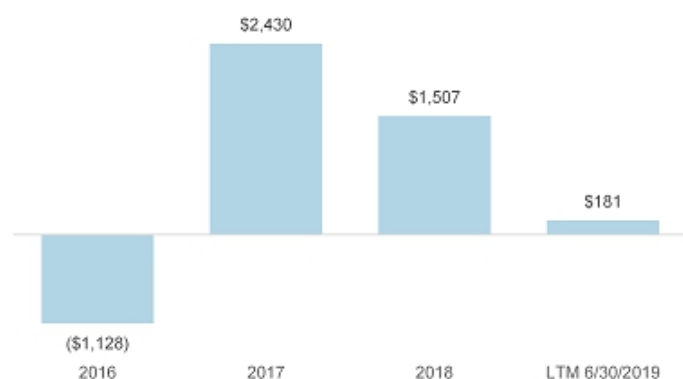
## Financial Performance

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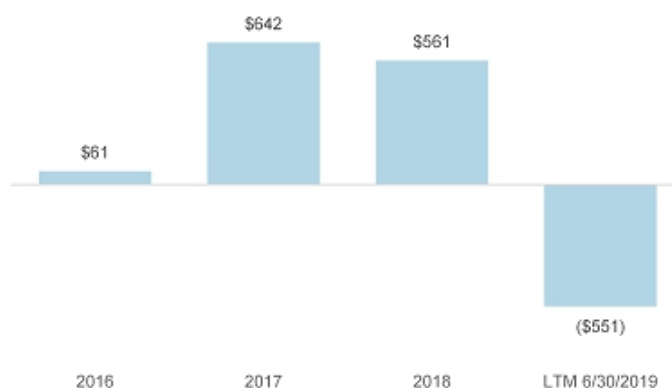
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## Financial Performance

### Net (loss) Income Attributable to Icahn Enterprises



### Adjusted EBITDA Attributable to Icahn Enterprises



(\$Millions)	Year Ended December 31,			LTM
	2016	2017	2018	June 30, 2019
Investment	(\$604)	\$80	\$319	(\$442)
Energy	(327)	229	238	295
Automotive	19	(51)	(230)	(258)
Food Packaging	6	(5)	(12)	(12)
Metals	(20)	(44)	5	(8)
Real Estate	5	549	112	103
Home Fashion	(12)	(20)	(11)	(11)
Mining	(19)	9	3	36
Railcar	112	1,171	1	-
Holding Company	(287)	355	(638)	(1,030)
Discontinued Operations	(1)	157	1,720	1,508
<b>Net (loss) income</b>	<b>(\$1,128)</b>	<b>\$2,430</b>	<b>\$1,507</b>	<b>\$181</b>

(\$Millions)	Year Ended December 31,			LTM
	2016	2017	2018	June 30, 2019
Investment	(\$528)	\$138	\$339	(\$414)
Energy	156	216	464	567
Automotive	108	3	(48)	(74)
Food Packaging	40	45	43	42
Metals	(15)	20	24	11
Real Estate	35	40	48	34
Home Fashion	(1)	(9)	-	(2)
Mining	1	17	16	51
Railcar	266	136	(2)	-
Holding Company	(1)	36	(323)	(766)
<b>Adjusted EBITDA:</b>	<b>\$61</b>	<b>\$642</b>	<b>\$561</b>	<b>(\$551)</b>

# Balance Sheet

(\$Millions)	As of June 30, 2019									
	Investment	Energy	Automotive	Food Packaging	Metals	Real Estate	Home Fashion	Mining	Holding Company	Consolidated
<b>Assets</b>										
Cash and cash equivalents	\$8	\$540	\$53	\$22	\$3	\$41	\$4	-	\$3,337	\$4,008
Cash at affiliated partnerships & restricted cash	651	-	-	1	1	2	1	-	8	664
Investments	8,191	82	107	-	-	15	-	-	463	8,858
Accounts receivable, net	-	168	170	82	44	4	40	-	-	508
Inventories, net	-	390	1,231	111	39	-	80	-	-	1,851
Property, plant and equipment, net	-	2,950	939	166	124	382	69	-	-	4,630
Goodwill and intangible assets, net	-	268	388	31	14	19	22	-	-	742
Assets held for sale	-	6	-	-	1	-	-	393	-	400
Other assets	1,508	227	736	134	20	32	21	-	9	2,687
<b>Total assets</b>	<b>\$10,358</b>	<b>\$4,631</b>	<b>\$3,624</b>	<b>\$547</b>	<b>\$246</b>	<b>\$495</b>	<b>\$237</b>	<b>\$393</b>	<b>\$3,817</b>	<b>\$24,348</b>
<b>Liabilities &amp; Equity</b>										
Accounts payable, accrued expenses & other liabilities	\$923	\$1,076	\$1,374	\$206	\$66	\$41	\$62	-	\$186	\$3,934
Securities sold, not yet purchased, at fair value	146	-	-	-	-	-	-	-	-	146
Liabilities held for sale	-	-	-	-	-	-	-	164	-	164
Debt	-	1,195	406	270	10	2	20	-	6,755	8,658
<b>Total liabilities</b>	<b>\$1,069</b>	<b>\$2,271</b>	<b>\$1,780</b>	<b>\$476</b>	<b>\$76</b>	<b>\$43</b>	<b>\$82</b>	<b>\$164</b>	<b>\$6,941</b>	<b>\$12,902</b>
Equity attributable to Icahn Enterprises	\$4,624	\$1,317	\$1,844	\$54	\$170	\$452	\$155	\$199	(\$3,124)	\$5,691
Equity attributable to non-controlling interests	4,665	1,043	-	17	-	-	-	30	-	5,755
<b>Total equity</b>	<b>\$9,289</b>	<b>\$2,360</b>	<b>\$1,844</b>	<b>\$71</b>	<b>\$170</b>	<b>\$452</b>	<b>\$155</b>	<b>\$229</b>	<b>(\$3,124)</b>	<b>\$11,446</b>
<b>Total liabilities and equity</b>	<b>\$10,358</b>	<b>\$4,631</b>	<b>\$3,624</b>	<b>\$547</b>	<b>\$246</b>	<b>\$495</b>	<b>\$237</b>	<b>\$393</b>	<b>\$3,817</b>	<b>\$24,348</b>



## Appendix

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# Evolution of Icahn Enterprises

- IEP began as American Real Estate Partners, which was founded in 1987, and has grown its diversified portfolio to eight operating segments and approximately \$24 billion of assets as of June 30, 2019
- IEP has demonstrated a history of successfully acquiring undervalued assets and improving and enhancing their operations and financial results
- IEP's record is based on a long-term horizon that can enhance business value for continued operations and/or facilitate a profitable exit strategy
  - In 2017, IEP sold American Railcar Leasing for \$3.4 billion, resulting in a pre-tax gain of \$1.7 billion
  - In 2018, IEP sold Federal-Mogul for \$5.1 billion, resulting in a pre-tax gain of \$251 million, Tropicana for \$1.5 billion, resulting in a pre-tax gain of \$779 million and ARI for \$1.75 billion, resulting in a pre-tax gain of \$400 million
  - In 2019, IEP sold Ferrous Resources based on a total valuation of \$550 million
- Acquired partnership interest in Icahn Capital Management L.P. in 2007
  - IEP and certain of Mr. Icahn's wholly owned affiliates are the sole investors in the Investment Funds
- IEP also has grown the business through organic investment and through a series of bolt-on acquisitions

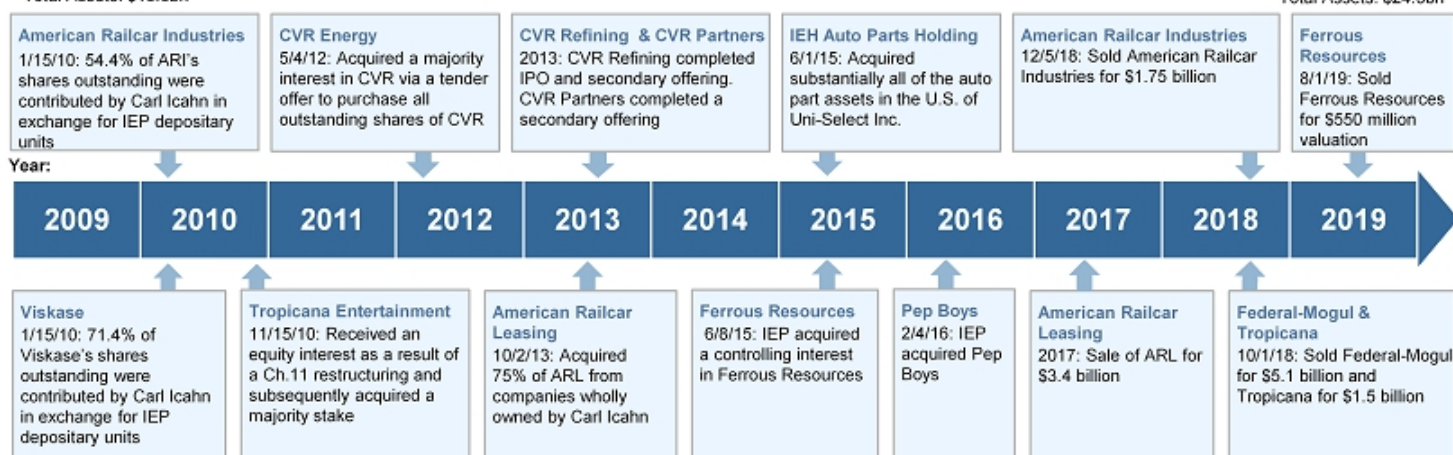
## Timeline of Recent Acquisitions and Exits

As of December 31, 2008

- Mkt. Cap: \$1.9bn
- Total Assets: \$18.8bn

Current<sup>(1)</sup>

- Mkt. Cap: \$13.9bn
- Total Assets: \$24.3bn



(1) Based on closing stock price of \$67.47 and approximately 205.6 million depository and general partner equivalent units as of August 30, 2019.

## EBITDA Reconciliation

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## Non-GAAP Financial Measures

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The Company uses certain non-GAAP financial measures in evaluating its performance. These include non-GAAP EBITDA and Adjusted EBITDA. EBITDA represents earnings from continuing operations before interest expense, income tax (benefit) expense and depreciation and amortization. We define Adjusted EBITDA as EBITDA excluding the effects of impairment, restructuring costs, certain pension plan expenses, gains/losses on extinguishment of debt, major scheduled turnaround expenses, certain tax settlements and certain other non-operational charges. We present EBITDA and Adjusted EBITDA a consolidated basis and attributable to Icahn Enterprises net of the effect of non-controlling interests. We conduct substantially all of our operations through subsidiaries. The operating results of our subsidiaries may not be sufficient to make distributions to us. In addition, our subsidiaries are not obligated to make funds available to us for payment of our indebtedness, payment of distributions on our depositary units or otherwise, and distributions and intercompany transfers from our subsidiaries to us may be restricted by applicable law or covenants contained in debt agreements and other agreements to which these subsidiaries currently may be subject or into which they may enter into in the future. The terms of any borrowings of our subsidiaries or other entities in which we own equity may restrict dividends, distributions or loans to us.

We believe that providing EBITDA and Adjusted EBITDA to investors has economic substance as these measures provide important supplemental information of our performance to investors and permits investors and management to evaluate the core operating performance of our business without regard to interest, taxes and depreciation and amortization and the effects of impairment, restructuring costs, certain pension plan expenses, certain gains/losses on disposition of assets, certain share-based compensation, discontinued operations, gains/losses on extinguishment of debt, major scheduled turnaround expenses and certain other non-operational charges. Additionally, we believe this information is frequently used by securities analysts, investors and other interested parties in the evaluation of companies that have issued debt. Management uses, and believes that investors benefit from referring to these non-GAAP financial measures in assessing our operating results, as well as in planning, forecasting and analyzing future periods. Adjusting earnings for these charges allows investors to evaluate our performance from period to period, as well as our peers, without the effects of certain items that may vary depending on accounting methods and the book value of assets. Additionally, EBITDA and Adjusted EBITDA present meaningful measures of performance exclusive of our capital structure and the method by which assets were acquired and financed.

EBITDA and Adjusted EBITDA have limitations as analytical tools, and you should not consider them in isolation, or as substitutes for analysis of our results as reported under generally accepted accounting principles in the United States, or U.S. GAAP. For example, EBITDA and Adjusted EBITDA:

- do not reflect our cash expenditures, or future requirements for capital expenditures, or contractual commitments;
- do not reflect changes in, or cash requirements for, our working capital needs; and
- do not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments on our debt.

Although depreciation and amortization are non-cash charges, the assets being depreciated or amortized often will have to be replaced in the future, and EBITDA and Adjusted EBITDA do not reflect any cash requirements for such replacements. Other companies in the industries in which we operate may calculate EBITDA and Adjusted EBITDA differently than we do, limiting their usefulness as comparative measures. In addition, EBITDA and Adjusted EBITDA do not reflect the impact of earnings or charges resulting from matters we consider not to be indicative of our ongoing operations.

EBITDA and Adjusted EBITDA are not measurements of our financial performance under U.S. GAAP and should not be considered as alternatives to net income or any other performance measures derived in accordance with U.S. GAAP or as alternatives to cash flow from operating activities as a measure of our liquidity. Given these limitations, we rely primarily on our U.S. GAAP results and use EBITDA and Adjusted EBITDA only as a supplemental measure of our financial performance.

## Adj. EBITDA Reconciliation by Segment – Twelve Months Ended June 30, 2019

(\$Millions)	Twelve Months Ended June 30, 2019										
	Investment	Energy	Automotive	Food Packaging	Metals	Real Estate	Home Fashion	Mining	Railcar	Holding Company	Consolidated
<b>Adjusted EBITDA</b>											
Net income (loss)	(\$1,002)	\$447	(\$258)	(\$15)	(\$8)	\$103	(\$11)	\$43	-	(\$1,031)	(\$1,732)
Interest expense, net	58	101	18	17	-	-	1	2	-	311	508
Income tax (benefit) expense	-	100	(47)	(4)	1	4	-	2	-	(47)	9
Depreciation, depletion and amortization	-	286	91	27	18	18	7	2	-	-	449
<b>EBITDA before non-controlling interests</b>	<b>(\$944)</b>	<b>\$934</b>	<b>(\$196)</b>	<b>\$25</b>	<b>\$11</b>	<b>\$125</b>	<b>(\$3)</b>	<b>\$49</b>	<b>-</b>	<b>(\$767)</b>	<b>(\$766)</b>
Impairment	-	-	87	1	1	-	1	-	-	-	90
Restructuring	-	-	7	16	2	-	(1)	-	-	-	24
Non-service cost of U.S. based pension	-	-	-	(1)	-	-	-	-	-	-	(1)
Major scheduled turnaround expense	-	10	-	-	-	-	-	-	-	-	10
Loss (gain) on disposition of assets	-	-	3	-	(1)	(89)	-	3	-	-	(84)
Other	-	-	25	12	(2)	(2)	1	13	-	1	48
<b>Adj. EBITDA before non-controlling interests</b>	<b>(\$944)</b>	<b>\$944</b>	<b>(\$74)</b>	<b>\$53</b>	<b>\$11</b>	<b>\$34</b>	<b>(\$2)</b>	<b>\$65</b>	<b>-</b>	<b>(\$766)</b>	<b>(\$679)</b>
<b>Adjusted EBITDA attributable to IEP</b>											
Net income (loss)	(\$442)	\$295	(\$258)	(\$12)	(\$8)	\$103	(\$11)	\$36	-	(\$1,030)	(\$1,327)
Interest expense, net	28	42	18	13	-	-	1	1	-	311	414
Income tax (benefit) expense	-	75	(47)	(2)	1	4	-	2	-	(48)	(15)
Depreciation, depletion and amortization	-	150	91	22	18	18	7	1	-	-	307
<b>EBITDA attributable to IEP</b>	<b>(\$414)</b>	<b>\$562</b>	<b>(\$196)</b>	<b>\$21</b>	<b>\$11</b>	<b>\$125</b>	<b>(\$3)</b>	<b>\$40</b>	<b>-</b>	<b>(\$767)</b>	<b>(\$621)</b>
Impairment	-	-	87	1	1	-	1	-	-	-	90
Restructuring	-	-	7	12	2	-	(1)	-	-	-	20
Non-service cost of U.S. based pension	-	-	-	(1)	-	-	-	-	-	-	(1)
Major scheduled turnaround expense	-	5	-	-	-	-	-	-	-	-	5
Loss (gain) on disposition of assets	-	-	3	-	(1)	(89)	-	2	-	-	(85)
Other	-	-	25	9	(2)	(2)	1	9	-	1	41
<b>Adjusted EBITDA attributable to IEP</b>	<b>(\$414)</b>	<b>\$567</b>	<b>(\$74)</b>	<b>\$42</b>	<b>\$11</b>	<b>\$34</b>	<b>(\$2)</b>	<b>\$51</b>	<b>-</b>	<b>(\$766)</b>	<b>(\$551)</b>

## Adj. EBITDA Reconciliation by Segment – Fiscal Year Ended December 31, 2018

(\$Millions)	Year Ended December 31, 2018										
	Investment	Energy	Automotive	Food Packaging	Metals	Real Estate	Home Fashion	Mining	Railcar	Holding Company	Consolidated
<b>Adjusted EBITDA</b>											
Net income (loss)	\$679	\$379	(\$230)	(\$15)	\$5	\$112	(\$11)	\$1	\$1	(\$639)	\$282
Interest expense, net	46	102	16	15	-	1	1	2	-	328	511
Income tax (benefit) expense	-	56	(52)	(4)	1	5	-	2	2	(14)	(4)
Depreciation, depletion and amortization	-	278	92	26	18	19	8	6	-	-	447
<b>EBITDA before non-controlling interests</b>	<b>\$725</b>	<b>\$815</b>	<b>(\$174)</b>	<b>\$22</b>	<b>\$24</b>	<b>\$137</b>	<b>(\$2)</b>	<b>\$11</b>	<b>\$3</b>	<b>(\$325)</b>	<b>\$1,236</b>
Impairment	-	-	90	-	1	-	1	-	-	-	92
Restructuring	-	-	5	9	-	-	2	-	-	-	16
Non-service cost of U.S. based pension	-	-	-	6	-	-	-	-	-	-	6
Major scheduled turnaround expense	-	10	-	-	-	-	-	-	-	-	10
Loss (gain) on disposition of assets	-	-	1	-	-	(89)	-	3	(5)	-	(90)
Other	-	-	30	17	(1)	-	(1)	6	-	2	53
<b>Adj. EBITDA before non-controlling interests</b>	<b>\$725</b>	<b>\$825</b>	<b>(\$48)</b>	<b>\$54</b>	<b>\$24</b>	<b>\$48</b>	<b>-</b>	<b>\$20</b>	<b>(\$2)</b>	<b>(\$323)</b>	<b>\$1,323</b>
<b>Adjusted EBITDA attributable to IEP</b>											
Net income (loss)	\$319	\$238	(\$230)	(\$12)	\$5	\$112	(\$11)	\$3	\$1	(\$638)	(\$213)
Interest expense, net	20	40	16	11	-	1	1	2	-	328	419
Income tax (benefit) expense	-	46	(52)	(3)	1	5	-	2	2	(15)	(14)
Depreciation, depletion and amortization	-	135	92	22	18	19	8	3	-	-	297
<b>EBITDA attributable to IEP</b>	<b>\$339</b>	<b>\$469</b>	<b>(\$174)</b>	<b>\$18</b>	<b>\$24</b>	<b>\$137</b>	<b>(\$2)</b>	<b>\$10</b>	<b>\$3</b>	<b>(\$325)</b>	<b>\$489</b>
Impairment	-	-	90	-	1	-	1	-	-	-	92
Restructuring	-	-	5	7	-	-	2	-	-	-	14
Non-service cost of U.S. based pension	-	-	-	4	-	-	-	-	-	-	4
Major scheduled turnaround expense	-	5	-	-	-	-	-	-	-	-	5
Loss (gain) on disposition of assets	-	-	1	-	-	(89)	-	2	(5)	-	(91)
Other	-	-	30	14	(1)	-	(1)	4	-	2	48
<b>Adjusted EBITDA attributable to IEP</b>	<b>\$339</b>	<b>\$464</b>	<b>(\$48)</b>	<b>\$43</b>	<b>\$24</b>	<b>\$48</b>	<b>-</b>	<b>\$16</b>	<b>(\$2)</b>	<b>(\$323)</b>	<b>\$561</b>

## Adj. EBITDA Reconciliation by Segment – Fiscal Year Ended December 31, 2017

(\$Millions)	Year Ended December 31, 2017										
	Investment	Energy	Automotive	Food Packaging	Metals	Real Estate	Home Fashion	Mining	Railcar	Holding Company	Consolidated
<b>Adjusted EBITDA</b>											
Net income (loss)	\$118	\$275	(\$51)	(\$6)	(\$44)	\$549	(\$20)	\$10	\$1,171	\$355	\$2,357
Interest expense, net	166	109	13	13	-	2	-	5	23	319	650
Income tax (benefit) expense	-	(338)	(146)	21	43	-	-	3	531	(643)	(529)
Depreciation, depletion and amortization	-	278	111	25	20	20	8	5	7	-	474
<b>EBITDA before non-controlling interests</b>	<b>\$284</b>	<b>\$324</b>	<b>(\$73)</b>	<b>\$63</b>	<b>\$19</b>	<b>\$671</b>	<b>(\$12)</b>	<b>\$23</b>	<b>\$1,732</b>	<b>\$31</b>	<b>\$2,952</b>
Impairment	-	-	15	1	-	2	1	-	68	-	87
Restructuring	-	-	-	2	1	-	1	-	-	-	4
Non-service cost of U.S. based pension	-	-	-	4	-	-	-	-	-	-	4
Major scheduled turnaround expense	-	83	-	-	-	-	-	-	-	-	83
Loss (gain) on disposition of assets	-	-	(5)	-	-	(496)	-	-	(1,664)	(1)	(2,166)
Tax settlements	-	-	-	-	-	(38)	-	-	-	-	(38)
Other	-	(1)	66	2	-	1	1	(1)	-	6	74
<b>Adj. EBITDA before non-controlling interests</b>	<b>\$284</b>	<b>\$406</b>	<b>\$3</b>	<b>\$62</b>	<b>\$20</b>	<b>\$40</b>	<b>(\$9)</b>	<b>\$22</b>	<b>\$136</b>	<b>\$36</b>	<b>\$1,000</b>
<b>Adjusted EBITDA attributable to IEP</b>											
Net income (loss)	\$80	\$229	(\$51)	(\$5)	(\$44)	\$549	(\$20)	\$9	\$1,171	\$355	\$2,273
Interest expense, net	58	44	13	9	-	2	-	4	23	319	472
Income tax (benefit) expense	-	(238)	(146)	16	43	-	-	2	531	(643)	(435)
Depreciation, depletion and amortization	-	133	111	18	20	20	8	2	7	-	319
<b>EBITDA attributable to IEP</b>	<b>\$138</b>	<b>\$168</b>	<b>(\$73)</b>	<b>\$38</b>	<b>\$19</b>	<b>\$671</b>	<b>(\$12)</b>	<b>\$17</b>	<b>\$1,732</b>	<b>\$31</b>	<b>\$2,629</b>
Impairment	-	-	15	1	-	2	1	-	68	-	87
Restructuring	-	-	-	1	1	-	1	-	-	-	3
Non-service cost of U.S. based pension	-	-	-	3	-	-	-	-	-	-	3
Major scheduled turnaround expense	-	49	-	-	-	-	-	-	-	-	49
Loss (gain) on disposition of assets	-	-	(5)	-	-	(496)	-	-	(1,664)	(1)	(2,166)
Tax settlements	-	-	-	-	-	(38)	-	-	-	-	(38)
Other	-	(1)	66	2	-	1	1	-	-	6	75
<b>Adjusted EBITDA attributable to IEP</b>	<b>\$138</b>	<b>\$216</b>	<b>\$3</b>	<b>\$45</b>	<b>\$20</b>	<b>\$40</b>	<b>(\$9)</b>	<b>\$17</b>	<b>\$136</b>	<b>\$36</b>	<b>\$642</b>



## Adj. EBITDA Reconciliation by Segment – Fiscal Year Ended December 31, 2016

(\$Millions)	Year Ended December 31, 2016										
	Investment	Energy	Automotive	Food Packaging	Metals	Real Estate	Home Fashion	Mining	Railcar	Holding Company	Consolidated
<b>Adjusted EBITDA</b>											
Net income (loss)	(\$1,487)	(\$604)	\$19	\$8	(\$20)	\$5	(\$12)	(\$24)	\$117	(\$287)	(\$2,285)
Interest expense, net	230	82	7	12	-	2	-	5	62	288	688
Income tax (benefit) expense	-	(45)	(32)	8	(16)	-	-	2	-	(5)	(86)
Depreciation, depletion and amortization	-	258	98	20	22	22	8	6	92	-	526
<b>EBITDA before non-controlling interests</b>	<b>(\$1,257)</b>	<b>(\$309)</b>	<b>\$92</b>	<b>\$48</b>	<b>(\$14)</b>	<b>\$29</b>	<b>(\$4)</b>	<b>(\$11)</b>	<b>\$271</b>	<b>(\$4)</b>	<b>(\$1,159)</b>
Impairment	-	574	1	-	1	5	2	-	-	3	586
Restructuring	-	-	-	3	2	-	-	-	-	-	5
Non-service cost of U.S. based pension	-	-	-	5	-	-	-	-	-	-	5
Major scheduled turnaround expense	-	38	-	-	-	-	-	-	-	-	38
Loss (gain) on disposition of assets	-	-	(1)	-	(1)	(1)	-	-	-	-	(3)
Other	-	8	16	(1)	(3)	2	1	13	-	-	36
<b>Adj. EBITDA before non-controlling interests</b>	<b>(\$1,257)</b>	<b>\$311</b>	<b>\$108</b>	<b>\$55</b>	<b>(\$15)</b>	<b>\$35</b>	<b>(\$1)</b>	<b>\$2</b>	<b>\$271</b>	<b>(\$1)</b>	<b>(\$492)</b>
<b>Adjusted EBITDA attributable to IEP</b>											
Net income (loss)	(\$604)	(\$327)	\$19	\$6	(\$20)	\$5	(\$12)	(\$19)	\$112	(\$287)	(\$1,127)
Interest expense, net	76	31	7	9	-	2	-	4	62	288	479
Income tax (benefit) expense	-	(32)	(32)	8	(16)	-	-	2	-	(5)	(77)
Depreciation, depletion and amortization	-	127	98	14	22	22	8	4	92	-	387
<b>EBITDA attributable to IEP</b>	<b>(\$528)</b>	<b>(\$201)</b>	<b>\$92</b>	<b>\$35</b>	<b>(\$14)</b>	<b>\$29</b>	<b>(\$4)</b>	<b>(\$9)</b>	<b>\$266</b>	<b>(\$4)</b>	<b>(\$338)</b>
Impairment	-	334	1	-	1	5	2	-	-	3	346
Restructuring	-	-	-	2	2	1	-	-	-	-	5
Non-service cost of U.S. based pension	-	-	-	4	-	-	-	-	-	-	4
Major scheduled turnaround expense	-	20	-	-	-	-	-	-	-	-	20
Loss (gain) on disposition of assets	-	-	(1)	-	(1)	(1)	-	-	-	-	(3)
Other	-	3	16	(1)	(3)	1	1	10	-	-	27
<b>Adjusted EBITDA attributable to IEP</b>	<b>(\$528)</b>	<b>\$156</b>	<b>\$108</b>	<b>\$40</b>	<b>(\$15)</b>	<b>\$35</b>	<b>(\$1)</b>	<b>\$1</b>	<b>\$266</b>	<b>(\$1)</b>	<b>\$61</b>



## Icahn Enterprises L.P. Intends to Offer New Senior Notes

(New York, New York, September 3, 2019) – Icahn Enterprises L.P. (NASDAQ: IEP) – Icahn Enterprises L.P. (“Icahn Enterprises”) announced today that it, together with Icahn Enterprises Finance Corp. (together with Icahn Enterprises, the “Issuers”), intends to commence an offering of Senior Notes due 2024 (the “Notes”) for issuance in a private placement not registered under the Securities Act of 1933, as amended (the “Securities Act”). The Notes will be issued under an indenture by and among the Issuers, Icahn Enterprises Holdings L.P., as guarantor (the “Guarantor”), and Wilmington Trust, National Association, as trustee, and will be guaranteed by the Guarantor. The proceeds from the offering will be used for general limited partnership purposes. There can be no assurance that the issuance and sale of any debt securities of the Issuers will be consummated.

The Notes and related guarantee are being offered only (1) in the United States to persons reasonably believed to be qualified institutional buyers in reliance on Rule 144A under the Securities Act and (2) outside the United States to persons other than “U.S. persons” in compliance with Regulation S under the Securities Act. The Notes and related guarantee have not been registered under the Securities Act or the securities laws of any other jurisdiction and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements.

This press release is being issued pursuant to and in accordance with Rule 135c under the Securities Act. This press release shall not constitute an offer to sell or a solicitation of an offer to buy any securities of the Issuers.

### About Icahn Enterprises L.P.

Icahn Enterprises L.P. (NASDAQ: IEP), a master limited partnership, is a diversified holding company engaged in seven primary business segments: Investment, Energy, Automotive, Food Packaging, Metals, Real Estate and Home Fashion.

### Caution Concerning Forward-Looking Statements

This release contains certain “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, many of which are beyond our ability to control or predict. Forward-looking statements may be identified by words such as “expects,” “anticipates,” “intends,” “plans,” “believes,” “seeks,” “estimates,” “will” or words of similar meaning and include, but are not limited to, statements about the expected future business and financial performance of Icahn Enterprises and its subsidiaries. Actual events, results and outcomes may differ materially from our expectations due to a variety of known and unknown risks, uncertainties and other factors, including risks related to economic downturns, substantial competition and rising operating costs; risks related to our investment activities, including the nature of the investments made by the private funds which we manage, losses in the private funds and loss of key employees; risks related to our ability to continue to conduct our activities in a manner so as to not be deemed an investment company under the Investment Company Act of 1940, as amended; risks related to our energy business, including the volatility and availability of crude oil, other feed stocks and refined products, unfavorable refining margin (crack spread), interrupted access to pipelines, significant fluctuations in nitrogen fertilizer demand in the agricultural industry and seasonality of results; risks related to our automotive activities, including exposure to adverse conditions in the automotive industry; risks related to our food packaging activities, including competition from better capitalized competitors, inability of our suppliers to timely deliver raw materials, and the failure to effectively respond to industry changes in casings technology; risks related to our scrap metals activities, including potential environmental exposure; risks related to our real estate activities, including the extent of any tenant bankruptcies and insolvencies; risks related to our home fashion operations, including changes in the availability and price of raw materials, and changes in transportation costs and delivery times; and other risks and uncertainties detailed from time to time in our filings with the Securities and Exchange Commission. Past performance in our Investment segment is not indicative of future performance. We undertake no obligation to publicly update or review any forward-looking information, whether as a result of new information, future developments or otherwise.

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Chief Financial Officer

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